

Fiscal Year 2008 Scorecard

July 1, 2007 – June 30, 2008

EDUCATION & WORKFORCE

Goals Develop workforce to meet the needs of Chicago employers
Reduce number of working poor in Chicago on a continuous basis

Targets **12** new, model career academies initiated at CPS
2-3 years
X% increase in productivity of Chicago's workforce*
Y% increase in economic mobility of working poor families*

* Working with Federal Reserve Bank to define appropriate measures and targets

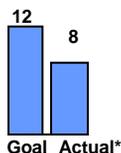
Accomplishments

- Launched Chicago LEADS, to redefine workforce system so it meets the needs of both business and residents
- Launched Transportation, IT, Healthcare, and Hospitality career academy design teams and submitted proposals
- Developed plan to eliminate the nursing shortage in Chicago

Partners

- Aon Consulting
- AT Kearney
- Bain & Co.
- Booz & Co.
- Deloitte
- Pepper Construction
- Skidmore Owings & Merrill
- Tishman Speyer

Model Career Academies initiated



* Ag School; Community Svcs. West (Hospitality); Austin Polytech (Mfg); ACE Technical (Arch & Engr); LEADS sponsored Transportation, Technology, Hospitality, and Healthcare academies

ENVIRONMENT & TRANSIT

Goals Establish #1 ranking in sustainability*
Make Chicago's transit system the most innovative, fastest growing system in the nation

Targets **0%** growth (vs. 2007) in greenhouse gas emissions in Chicago
1-3 years
12% increase in CTA ridership
Shared vision and funding for future of transit in Chicago

Accomplishments

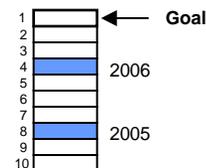
- Recommended green jobs strategy for transitional employment
- Developed CTA transformation strategy
- Increased efficiency of bus maintenance and cleanliness functions
- Reduced bus bunching (big gaps) by 15% system wide; 30% on key routes
- Launched real-time "unbunching" pilots
- Coordinating city-wide congestion reduction program

Partners

- Alvarez & Marsal
- Bain & Co.
- BCG
- Booz & Co.*
- Deloitte
- Huron
- IDEO
- Kellogg
- KPMG
- Katzenbach
- McKinsey*
- UofC GSB
- U of MI

* Multiple teams

Sustainability ranking**



**As published by Sustainlane

Ridership change

YDT increase, vs. 2007
+ 5.3 %

CITY SERVICES

Goal Streamline delivery of human, business, and municipal services to optimize effectiveness and achieve multi-million dollar savings in City budget
Position Chicago to be recognized nationally as model for municipal operations and innovation

Targets **\$1-3** million bottom-line improvements for each municipal department targeted
1-2 years
Continuously improve effectiveness, performance goals, and efficiency for all targeted services

Accomplishments

- Developed options for new generation of Navy Pier
- City commitment to implement recommendations from 21st Century Commission's interim report:
 - Moving to self-certification for select building inspections
 - Reducing the cost to the City and time for businesses to establish MBE/WBE status
 - Consolidating a handful of disparate programs into the Department of Human Services
 - More frequent publication of performance indicators

- Final report of the Commission, with approximately 50 additional recommendations, scheduled for release Fall 2008

Partners

- Accenture
- AT Kearney
- Deloitte
- Earth Tech
- KPMG
- Mercer HR Consulting
- O-H Community Partners
- Scott Balice Strategies

FIRMS CONTRIBUTING STAFFING

Platinum: Highest level of in-kind support in past 3 years

- AT Kearney
- Bain & Company
- Booz & Company
- Boston Consulting Group
- McKinsey & Company
- Mercer HR Consulting

Gold: Consistent annual increase in contributions for past 3 years

- Deloitte
- KPMG

Sapphire: New staffing contributors

- Alvarez & Marsal
- Aon
- Earth Tech
- FD Ashton Partners
- Foundation Post
- IDEO
- Katzenbach Partners
- O-H Community Partners
- Scott Balice Strategies

Sterling: Consistent support on committees for 5 years running

- AT&T
- Exelon
- Mayer Brown
- US Equities
- Washington, Pittman, and McKeever

PARTICIPATING FIRMS

Advocate Health Care AIT World Logistics Alvarez & Marsal Allegro Chicago, A Kimpton Hotel American Airlines, Inc. Amtrak Annie E. Casey Foundation Aon Consulting Alvarez & Marsal AT&T AT Kearney Azteca Foods, Inc. Bain & Company Booz & Company Boston Consulting Group Boulevard Healthcare LLC Burlington Northern and Santa Fe Railroad Chicago and Cook County Building and Construction Trades Council Chicago Convention and Tourism Bureau Chicago Housing Authority Chicago Jobs Council Chicago Marriott Downtown Magnificent Mile Chicago Public Schools Chicago Urban League Chicago Workforce Board Chicagoland Chamber of Commerce Chico & Nunes, P.C. City of Chicago City Colleges of Chicago CNA Columbia College Chicago Columbia University ComEd Cook County Bureau of Health Council for Adult and Experiential Learning CSX Transportation Dean Peters Photography Deloitte & Touche USA, LLP DePaul University, Egan Urban Center Earth Tech Educational Data Systems, Inc. Exelon Corp. Expeditors International of Washington, Inc.	FD Ashton Partners Federal Express Flying Food Group Ford Foundation Foundation Post Franczek and Sullivan Greater Southwest Development Corporation Health Care Service Corporation Heirs of the Promise Church Hilton Hotels Hospitality Academy at McCormick Place Hyatt Regency Chicago Illinois Hotel and Lodging Association Illinois Restaurant Association Illinois Trucking Association IWIB Transportation and Logistics Task Force Instituto del Progreso Latino International Warehouse and Logistics Association Joyce Foundation JPMorgan Chase Karr & Associates Katzenbach Partners Kendall College KLM Royal Dutch Airlines KPMG Loyola University MacArthur Foundation Macy's, Inc. Madison Dearborn Partners Mayer Brown, LLP McKinsey & Company Mercy Hospital and Medical Center Mesirow Financial Metropolis 2020 Metropolitan Chicago Health Care Council Midway Moving and Storage New Covenant Life Church Northwestern Memorial Hospital Northwestern University Transportation Center O-H Community Partners Olive Harvey College Olympus, LLC Partnership for New Communities Orbitz Worldwide, Inc.	Peoples Gas and North Shore Gas Pepper Construction Phoenix International Freight Polish National Alliance Policy Planning Partners PortaeCo LLC Resurrection Health Care RISE Group Robert Morris College Rush University Medical Center Schneider National Scott Balice Strategies The Searle Funds at the Chicago Community Trust Senior Lifestyle Corporation Sidley Austin, LLP Sinai Health System Skidmore Owings and Merrill LLC St. Anthony Hospital Stanford Graduate School of Business Starwood Hotels and Resorts State of Illinois Studio Gang Architects Swedish Covenant Hospital Swissport USA, Inc. Teamsters Joint Council 25 The Chicago Council on Global Affairs The ComfortCake Company, LLC The Civic Federation The Marmon Group Trans-tek UNITE HERE Local #1 United Neighborhood Organization (UNO) United Way of Metropolitan Chicago Union Pacific University of Chicago Medical Center University of Illinois University of Illinois at Chicago Medical Center UPS Walgreen Co. Washington, Pittman & McKeever Westside Health Authority Women Employed Women's Business Development Center Voices for Illinois Children
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PRIVATE SECTOR RESOURCES

	2005	2006	2007 ▲	2008
Number of organizations participating	NA	29.0	51.0	132.0
Number of firms contributing resources	2.0	10.0	11.0	18.0
Value of services contributed (\$ millions)	0.9	2.5	5.6	12.5
Foundation grants (\$ millions)	0.2	0.2	0.3	0.4
Total project-based expenditure (\$ millions)	1.4	3.0	6.3	13.3
Leverage (total project expenditures/foundation grants)	7.0	15.0	21.0	38.0

GRANTS

Searle Funds at the Chicago Community Trust	\$150,000
Joyce Foundation	\$125,000
MacArthur Foundation	\$75,000
Total	\$350,000