Impact 2015

Since 2006, Civic Consulting Alliance and our partners have invested more than $125 million in the things that matter the most in the region.

Education
Became the most educated city in the nation

**INDICATOR**
Chicagoleans older than age 25 with at least an Associates degree increased to 40% in 2012 – our goal is to increase to 50%

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>2006</td>
<td>35%</td>
<td></td>
</tr>
<tr>
<td>2012</td>
<td>40%</td>
<td>50%</td>
</tr>
</tbody>
</table>

**OUTCOMES**
14% of students graduated from the City Colleges of Chicago, up from 7% four years ago, and on track to double again in the next four years

3,800 Career and Technical Education students earned industry-recognized credentials at CPS

**OUTPUTS**
Managed consolidation of multiple, disparate programs and developed new strategy for clinical rotations in support of the development of the new Malcolm X College, a state-of-the-art $251 million healthcare campus that will prepare 13,000 students each year for careers in healthcare

Launched Thrive Chicago as a standalone nonprofit after incubating it for over a year and a half in the Mayor’s Office

Public Safety
Make Chicago the safest big city in the nation

**INDICATOR**
Violent crimes per 100,000 residents decreased to 751 in 2013 – our goal is to cut 2010 rate in half

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Goal</th>
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</thead>
<tbody>
<tr>
<td>2010</td>
<td>1,002</td>
<td></td>
</tr>
<tr>
<td>2013</td>
<td>751</td>
<td>500</td>
</tr>
</tbody>
</table>

**OUTCOMES**
2,000 fewer people are detained every day in Cook County Jail, bringing the jail population to its lowest level since 1991

41% of all Bond Court orders did not require detainees to post money prior to release, up from 23% in January 2013

**OUTPUTS**
Designed model Bond Court in Cook County and launched evidence-based risk assessment tool to decrease the number of non-violent offenders in jail

Released initial report on Illinois State Commission on Criminal Justice and Sentencing Reform’s pathway to reduce incarceration 25% by 2025

Economic Growth
Grow an economy that works for everyone

**INDICATOR**
Regional employment increased to 3.5M in 2014 – our goal is to increase to 4.3M

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual</th>
<th>Goal</th>
</tr>
</thead>
<tbody>
<tr>
<td>2010</td>
<td>3.5M</td>
<td>3.8M</td>
</tr>
<tr>
<td>2014</td>
<td>3.8M</td>
<td>4.3M</td>
</tr>
</tbody>
</table>

**OUTCOMES**
50M tourists visited Chicago in 2014, the most on record, bringing Chicago closer to its target of 55M

**OUTPUTS**
Developed new, public-private structure and implementation plan for the Illinois Department of Commerce and Economic Opportunity

Identified sectors that could attract 15,000 new middle class jobs by 2018

Created a 90-Day Action Plan for the new City Treasurer to guide efforts to reduce pension costs and increase investments in communities

Special Projects
Address critical, urgent needs

**OUTPUTS**
Worked with 8 partners and more than 40 consultants to develop a transition report, priorities, and operational assessment for Illinois’ new Governor – the most comprehensive gubernatorial transition materials in Illinois history

Recruited the new Chief Technology Officer for the State of Illinois

Co-developed and launched the Civic Leadership Academy with LISC and the University of Chicago, which graduated 28 leaders from public and non-profit sectors in June

Staffed the Mayoral Second Term Priorities Committee, which made recommendations for the next four years in public engagement, economic growth, and expanding pre-K education

Analyzed Chicago Public Libraries’ technology availability and usage data and provided recommendations to increase laptop usage, allocate technology resources effectively, and set technology policies that will increase patron usage and satisfaction

Developed strategy for the Chicago Park District Foundation to help secure the financial future of Chicago’s parks
Impact 2015

Partners and Clients

Civic Consulting Alliance builds teams of business experts, government leaders, and our own professional staff to address large-scale challenges.

“Civic Consulting Alliance knows how to cut through complex problems and relationships to get the work done. We are lucky to have them as partners in this work.”

– Cheryl Hyman
   Chancellor, City Colleges of Chicago

“If you’re considering working with Civic Consulting, do. They do an excellent job pairing talent with clients’ needs, and there’s nothing more rewarding than knowing your hard work has made a difference in public life.”

– Matt Crowl
   Partner, Schiff Hardin

“Civic Consulting’s efforts will help our office save millions of dollars for Chicago’s taxpayers. Their hard work and dedication will pay dividends for decades to come.”

– Kurt Summers
   Treasurer, City of Chicago

“There is no organization as special and unique as Civic Consulting Alliance in terms of impact.”

– Kish Khemani
   Partner, A.T. Kearney

Alumni and Leadership

The impact of our work extends beyond projects. Those who work on our teams rise up in their organizations, and those who work on our staff move onto become leaders across Chicago’s civic landscape. Alumni include:

Rachel Bishop
   SVP & Chief Strategy Officer
   TreeHouse Foods

Kelsey Burr
   Financial Market Utilities
   Supervision & Regulation
   Federal Reserve Bank of Chicago

Lincoln Chandler
   Founder
   Chandler Decision Services, LLC

Gillian Darlow
   Chief Executive Officer
   Polk Bros. Foundation

Rose Fealy
   VP of Finance & Administration, CFO
   Museum of Science and Industry

Shruti Jayaraman
   VP of Marketing
   AVIA Health Innovations

Don Laackman
   Former President
   Harold Washington College

Belinda Li
   Founder, CEO & Chief Consultant
   CITTA Partnership

Marie Lynch
   President & Chief Executive Officer
   Skills for Chicagoland’s Future

Tom McKone
   Acting Chief Financial Officer
   Chicago Transit Authority

Pro Bono Partners

In Fiscal Year 2015, 43 partner firms and corporations provided pro bono support to our work.

A.T. Kearney
   Accenture
   Arena Partners, LLC
   Ariel Investments, LLC
   Bain & Company
   BCN Creative
   Bryan Cave
   Colliers International
   Deloitte
   DLA Piper (US)
   Dovetail Communications, Inc.
   Dykema Gossett
   Exelon Corporation
   EY
   Federal Reserve Bank of Chicago
   GCM Grosvenor
   Global Economics Group
   Goldman Sachs
   Jones Day
   Kellogg School of Management
   Kirkland & Ellis LLP
   KPMG

L.E.K. Consulting
   Lantern Partners
   Leff Communications, Inc.
   M.A. Rood Company
   Mayer Brown LLP
   McKinsey & Company
   Mesirov Financial
   Microsoft Corporation
   Mu Sigma
   Oliver Wyman
   Roland Berger Strategy Consultants
   Schiff Hardin LLP
   The BizMark Group Inc
   The Boston Consulting Group
   The Greatest Good
   The PrivateBank
   Thirdwave, LLC
   Towers Watson
   Tur Partners LLC
   Wrapports LLC
   Zeno - A Daniel J. Edelman Company

Funders

Every dollar invested in Civic Consulting by our funders is leveraged more than 5:1 in pro bono services provided to the region. We are grateful to the following funders:

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Ativo Capital Management
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The Bluhm Family Charitable Foundation
Bram Bluestein
Cabrera Capital Markets, LLC
Civic Committee of the Commercial Club of Chicago
Finnegan Family Foundation
Glasser and Rosenthal Family
GSG Consultants, Inc.
Henry Crown and Company
ITW
Jim Gordon, The Edgewater Funds
The John D. and Catherine T. MacArthur Foundation
The Joyce Foundation
Liz and Eric Lefkofsky
Mr. and Mrs. Michael Keiser
Navigant
Polk Bros. Foundation
Prado and Renteria CPAs, Prof. Corp.
Primera
Quantum Crossings LLC
Rita and John Canning, The Canning Foundation
The Robert R. McCormick Foundation
The Searle Funds at the Chicago Community Trust
Skadden, Arps, Slate, Meagher & Flom LLP
The Zell Family Foundation

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